

PID 77/63  
12 June 1963

MEMORANDUM FOR: Director, NPIC

FROM: Chief, CIA/PID(NPIC)

SUBJECT: Comments on Paper by [redacted]  
"Relationship of NPIC to Other DD/I Offices"

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Paragraph 3:

Agree on importance of photography and its increased use. Utilization of photography as a source material is a P. I. function and the NPIC and PID P. I. analytical areas are rapidly being augmented. The success with photography to date is due largely to photographic interpretation being performed by qualified personnel in a systematic and comprehensive program rather than piecemeal by all intelligence analysts.

Paragraph 4:

Whether NPIC has been prevented from fulfilling certain DDI requirements is a matter of viewpoint. A more responsible and better coordinated requirement/priority program on the part of DDI offices would have enabled NPIC to have met legitimate commitments on a more timely basis.

Paragraph 5:

It should be borne in mind that the "national" effort at NPIC is also a big contributor to the support of the DDI in high priority areas.

Paragraph 6:

Disagree. Wider dissemination of photo source material, and piecemeal analysis by untrained personnel will rapidly result in the deterioration of the quality of photo interpretation at the very time that collection systems, exploitation equipment, and techniques are becoming extremely costly, highly specialized, and more productive than at any time in history. "Photo reading" is an undefined and questionable term. Non-P. I. personnel should limit their photo-reading to Life magazine.

Paragraph 7:

"One hour each way in non-rush hour" is a bit unrealistic. (Quote: understand Mr. Sheldon says he makes it in 22 minutes). Also, "effective use of photography in DDI analysis" is the responsibility of the P. I. with the required support for DDI analysts available in, or from, [redacted]

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7a: The time frame of reference for the P. I. in the exploitation of photo source material is more stringent than the time factors applied to analytical areas of DDI.

7b: The gray phone should answer this problem.

7c: Believe this is over-simplified and over-emphasized.

7d: Better coordination of the P. I. and analyst effort will accomplish this. Much of the responsibility rests at the supervisory level--many DDI division and branch chiefs were never in the Steuart Building and have never been to [REDACTED]

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Paragraph 8:

This needs careful consideration. It would be successful only if all photo source material at Langley was under the control of the P. I. contingent, and if all basic detailed exploitation was done at [REDACTED]. The P. I. contingent would only be used in a consultant capacity for quick answers. Rotation should be frequent--at one or two week intervals. Although there is some merit to the "P. I. contingent" suggestion, the drawbacks far outweigh the merits in view of the accessibility of [REDACTED] in approximately 30 minutes, and the existence of the gray phone.

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For consideration:

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1. How does this conform to Mr. McCone's statements about P. I. being done at [REDACTED]

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2. We feel it best to restrict P. I. and photo source materials [REDACTED]

3. Such a contingent would require even more extensive holdings of photo source material at Langley than at present.

Paragraph 9:

The Action Staff could solve the problems set forth.

Paragraph 10:

Concur.

Paragraph 11:

Over-emphasized. A minimum of difficulty has occurred. However, a copy of every national or departmental requirement is returned to Langley for the requestors' information as to what action has been taken, who is to be contacted for status, and what phone number to call. Further, every

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report issued references all requirements. As far as is known, no DDI requirement has been answered by NPIC cable. Obtaining DDI analyst approval prior to release of NPIC cables is tantamount to delaying NPIC briefing boards for DDI analyst assistance in "labeling". Are NPIC cables within the strict purview of DDI?

Paragraph 12:

Even if all of NPIC was located at Headquarters, the distance there would inhibit certain analysts. Lack of close P. I./analyst relationship will continue unless both sides actively work to improve the relationship. Again, much responsibility for this rests at supervisory levels.

Paragraph 13:

13a: Do not concur. See comments on Paragraphs 3 and 6 above.

13b: See comments on Paragraph 6 above.

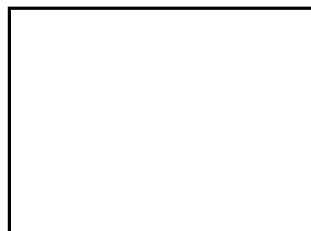
13c: Concur

13d: (1 thru 4) concur.

d5: The roll of this man needs further classification, whether he is attached to PID, PAG, or Operations Staff, etc.

13e: Reorganization and augmentation should eliminate problem listed here.

13f: We feel this is currently being done.



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